





3Q-9M 2020 RESULTS

CONFERENCE CALL - November 12th, 2020







Highlights

| KEY FINANCIALS (M€) | 3Q20 | 3Q19 | change | <i>9M20</i> | 9M19 | % change |
|---------------------|---------|--------|---------|-------------|-------|----------|
| Revenues | 6.4 | 28.4 | (77.4%) | 68.2 | 128.3 | (46.8%) |
| EBITDA | (6.6) | 3.9 | >(100%) | 9.1 | 30.6 | (70.3%) |
| % EBITDA margin | >(100%) | 13.7% | | 13.3% | 23.9% | |
| EBIT | (10.5) | (0.4) | >100% | (7.1) | 17.5 | >(100%) |
| % EBIT margin | >(100%) | (1.3%) | | (10.4%) | 13.6% | |
| Net Income | (8.5) | (1.8) | >100% | 0.8 | 8.9 | (90.7%) |
| % Net Income margin | >(100%) | (6.5%) | | 1.2% | 7.0% | |
| Minority Interests | (0.3) | (0.5) | (39.1%) | (0.7) | 0.5 | >(100%) |
| Parent Company | (8.2) | (1.3) | >100% | 1.6 | 8.4 | (81.4%) |

| | 30/9/20 | 30/6/20 | 31/12/19 | 30/9/19 |
|--------------------|---------|---------|----------|---------|
| NFP | 116.7 | 104.8 | 104.5 | 119.1 |
| "Monetary" NFP (*) | 79.7 | 65.8 | 53.2 | 63.7 |

^{*}NFP without debts from IFRS16, Put Options, MTM/Fair value Interest Rate Swap

| IFRS16 Lease | s Impact | |
|--------------|----------|--|
| Revenue | 0,3 | |
| EBITDA | 3,3 | |
| EBIT | 0,7 | |
| Net Results | 0,2 | |
| NFP | 25,4 | |

Revenues Breakdown



NUMBER OF EVENTS

| | 3Q20 | 3Q19 | change | 9M20 | 9M19 | change |
|----------------------|------|------|--------|------|------|--------|
| Organized Events | 1 | 3 | -2 | 9 | 22 | -13 |
| Hosted Events | 0 | 0 | +0 | 1 | 9 | -8 |
| Congress Events | 15 | 30 | -15 | 27 | 127 | -100 |
| Other Events | 0 | 1 | -1 | 0 | 3 | -3 |
| Total Events | 16 | 34 | -18 | 37 | 161 | -124 |

3Q20-9M20 RESULTS



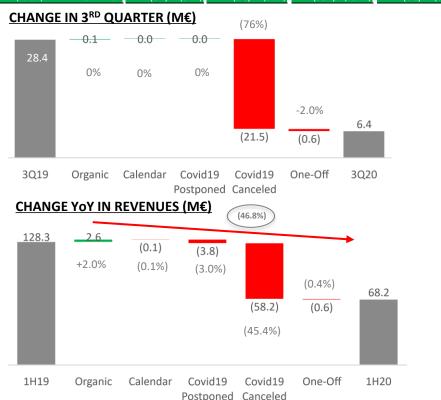
Focus on Revenues

REVENUES BY BUSINESS LINES (M€)

| | 3Q20 | 3Q19 | change YoY | % change YoY | 9M20 | 9M19 | change YoY | % change YoY | Change | | | | | | | | | |
|------------------------------------|------|-------|------------|-----------------|------|-------|---------------|-----------------|----------|-------|--------|--------|-------------------|--------|-----------------|---------|-------|---------|
| | | | | | | | | | Organic | | Calend | ar | COVID: postpor | | COVIE cancel | | One-c | off |
| Organized Events | 1.8 | 13.6 | (11.8) | (87.0%) | 45.2 | 67.3 | (22.0) | (32.7%) | 2.8 | 4.2% | 0.0 | 0.0% | (2.9) | (4.2%) | (22.0) | (32.7%) | 0.0 | 0.0% |
| Hosted Events | 0.0 | (0.0) | 0.0 | (105.2%) | 0.0 | 1.8 | (1.8) | (99.0%) | (0.2) (9 | 9.0%) | (0.1) | (4.0%) | 0.0 | 0.0% | (1.5) | (86.1%) | 0.0 | 0.0% |
| Congress Events | 1.1 | 2.0 | (1.0) | (48.0%) | 1.9 | 9.7 | (7.7) | (79.8%) | 0.0 | 0.0% | 0.0 | 0.0% | 0.0 | 0.0% | (7.7) | (79.8%) | 0.0 | 0.0% |
| Food, Stand Fitting and Cleaning | 2.4 | 10.1 | L (7.6) | (75.7%) | 18.9 | 45.2 | (26.3) | (58.2%) | 0.1 | 0.2% | 0.0 | 0.0% | (1.0) | (2.1%) | (25.7) | (56.8%) | 0.2 | 0.4% |
| Publishing, Sport Events and Other | 1.1 | 2.6 | 5 (1.5) | (57.8%) | 2.1 | 4.3 | (2.2) | (50.8%) | (0.2) (3 | 3.5%) | 0.0 | 0.0% | 0.0 | 0.0% | (1.3) | (29.8%) | (0.8) | (17.5%) |
| Total Revenues | 6.4 | 28.4 | (22.0) | (77.4%) | 68.2 | 128.3 | (60.1) | (46.8%) | 2.6 | 2.0% | (0.1) | (0.1%) | (3.8) | (3.0%) | (58.2) | (45.4%) | (0.6) | (0.4%) |

CHANGE REASONS YOY

- Organic, +2.0%: great performances of January's and February's Organized Events, especially Sigep, VO January and Beer&Food Attraction.
- ∠ Calendar, -0.1%: biennial impact on hosted events.
- Covid19 postponed events, -3.0%: impact due to changes in the rescheduling of some events and conferences in 4th quarter. Effects on catering and stand fitting arise from the relocation of IEG's events.
- ∠ Covid19 cancelled events, -45.4%: impact due to the cancellation of events planned in 2020 that could not be relocated to other periods in the same year
- ✓ One-Off, -0.4%: in the 3rd quarter 2019 part of costs of IPO were extraordinarily charged to the shareholders





Strategic actions adopted



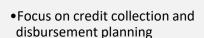
Health and

Safety

Financial security

- Smart Working for all employees
- Distribution of PPE (Personal Protection Equipment) and serological tests on a voluntary basis
- #safebusiness project and GABC STARTM standard adoption





- No dividend distribution
- Blocking of non-fundamental investments
- Deferment of mortgage payments and taxes



Economics

- Staff costs: efficiency and use of Goverment support («FIS»)
- Reduction in fixed costs, (less activities and contracts review)
- Cost structure characterized by a high incidence of variable costs



Development

- Rescheduling of cancelled events
- •Improvement of Digital Strategy
- Prosecution in M&A activities
- Bologna Fiera project



Income Statement

| Income Statement (M€) | 3Q20 | 3Q19 | % change | 9M20 | 9M19 | % change | |
|------------------------------------|--------|--------|-------------|--------|--------|-------------|------|
| Revenues | 6,4 | 28,4 | (77,4%) | 68,2 | 128,3 | (46,8%) | |
| Operating costs | (8,2) | (16,5) | (50,2%) | (41,9) | (71,6) | (41,5%) | ре |
| Value Added | (1,8) | 11,8 | >(100,0%) | 26,3 | 56,6 | (53,5%) | ur |
| % Value Added margin | -28,7% | 41,7% | | 38,6% | 44,2% | | ۱ ۵. |
| Staff costs | (4,7) | (7,9) | (40,5%) | (17,2) | (26,0) | (33,8%) | |
| EBITDA | (6,6) | 3,9 | >(100,0%) | 9,1 | 30,6 | (70,3%) | |
| % Ebitda Margin | >-100% | 13,7% | | 13,3% | 23,9% | | |
| Amortisation | (4,0) | (4,2) | (5,1%) | (12,6) | (12,3) | 1,9% | |
| Impairment of intagibles assets | 0,0 | 0,0 | na | (2,6) | 0,0 | na | |
| Other depreciation & Provision | (0,0) | (0,1) | (91,5%) | (1,1) | (8,0) | 29,1% | |
| EBIT | (10,5) | (0,4) | >(100,0%) | (7,1) | 17,5 | >(100,0%) | |
| % Ebit Margin | >-100% | -1,3% | | -10,4% | 13,6% | | |
| Equity Investments Results | (0,1) | 0,0 | >(100,0%) | (0,3) | 0,1 | >(100,0%) | |
| Financial Results | (8,0) | (1,2) | (31,1%) | 6,8 | (3,9) | >(100,0%) | |
| Financial Revenues (Charges) | (0,5) | (0,2) | >100% | (1,4) | (1,2) | 17,7% | |
| Changes in IRS MTM | (0,1) | (0,5) | (80,2%) | (0,2) | (1,2) | (85,2%) | |
| IFRS16 Financial Charges | (0,2) | (0,2) | (0,1%) | (0,5) | (0,5) | (0,7%) | |
| Remesuarement of PUT Options debts | 0,0 | 0,0 | na | 9,3 | 0,0 | na | |
| Financial charges on PUT Options | (0,1) | (0,3) | (71,9%) | (0,5) | (0,9) | (46,2%) | |
| Gain/(Losses) on Foreign Exchange | 0,1 | (0,0) | >(100,0%) | 0,1 | (0,1) | >(100,0%) | |
| Profit before Tax | (11,4) | (1,6) | >100,0% | (0,6) | 13,7 | >(100,0%) | |
| % PBT Margin | >-100% | -5,5% | | -0,9% | 10,7% | | |
| Taxes | 2,9 | (0,3) | >(100,0%) | 1,4 | (4,7) | >(100,0%) | |
| Tax rate | 25,3% | -17,9% | | >100% | 34,6% | | |
| Net income | (8,5) | (1,8) | >100,0% | 0,8 | 8,9 | (90,7%) | |
| % Net Income Margin | >-100% | -6,5% | | 1,2% | 7,0% | , | |
| of which: | | , | | , | | | |
| Minority Interests | (0,3) | (0,5) | (39,1%) | (0,7) | 0,5 | >(100,0%) | |
| Parent Company | (8,2) | (1,3) | >100,0% | 1,6 | 8,4 | (81,4%) | |

Great
performances
until February

Attenuate
impact of
Covid19 on
operating
profitability

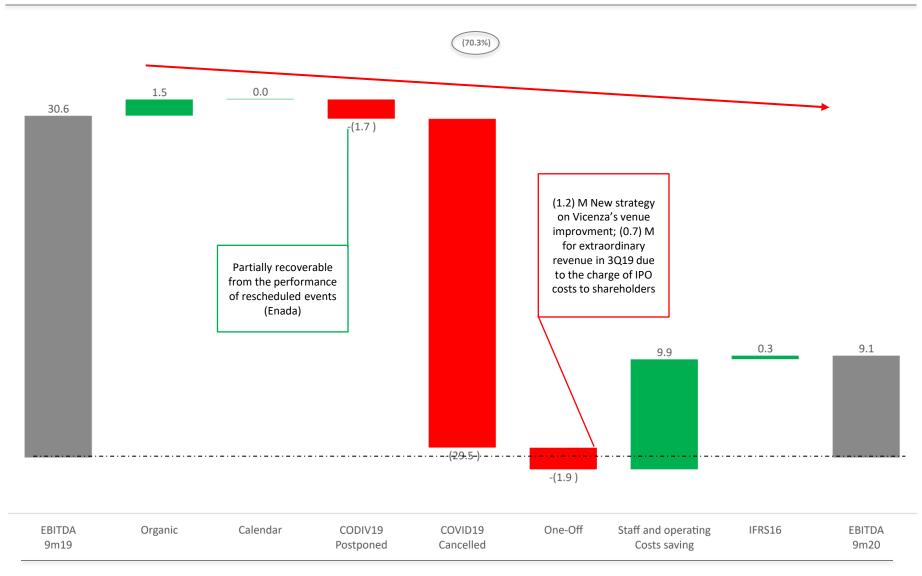
Measures to
contain
Covid19
impact

The results have been impacted by the following non-recurring items:

- Revenues +0,7 M€, mainly for remeasurement of IFRS 16 debts, thanks to renegotiation of the lease contracts payment +0.4 M€
- New strategy for expansion project in Vicenza Venue (-1.2 M€)
- Impairment of intagible assets (-2.6 M€)
- Remesuarement of Put Options debts (9.3 M€)

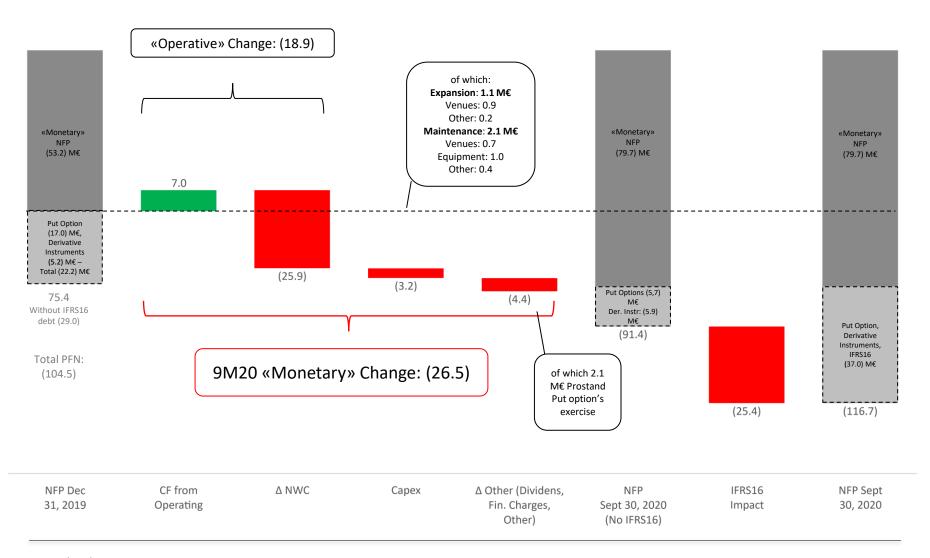


Focus on EBITDA





Net Financial Position (M€)





Business Outlook

Business Activities in 4Q

- 6 organized events until half October: Enada, TTG Travel Experience, Sia Regeneration, Sun Beach & Outdoor Style, Ibe –
 International Bus Expo and Abilmente Autunno
- 8 Congresses held in Congress centers
- Good signs also from Food, Stand fitting and Cleanings.
- Conversion of some of the cancelled events in digital events, as for Ecomondo, Koinè and Tecnargilla.

COVID-19 Impact

- On October 24th has been defined by new government's disposition a new suspension of exhibition and congress activities until November 24th
- 19 organized events, 2 hosted event, 75 congresses and 2 sport events cancelled. No more significant event scheduled in calendar for 2020. Estimated revenues for 2020 in a range between 74-78 M€
- Postponement of the main events scheduled in January and February to March and April (i.e. Sigep, VicenzaOro and Beer&Food Attraction).
- The Group will continue to:
 - improve plans to protect safety and health of stakeholders;
 - control financial and economic impacts of the crisis;
 - focus on protecting company liquidity to be ready to seize opportunities in next months (cash and available credit lines not less than 57 M€).

Further Actions & Development

- Project of integration between IEG and BolognaFiere S.p.a by the signing of a non-binding agreement based on an exchange ratio of 1:1 and in the manner still to be defined.
- Improvement of digital strategy
- New loan agreement of 5 M€ with Volksbank and current negotiations with other banks
- Finalization of purchase of 100% of the shares of "HBG Events"
- Rimini Expo Center's expansion plan frozen awaiting strong market recovery form Covid19 crisis.





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